



August 9, 2024

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To Whom It May Concern:

Company name: Mitsui Matsushima Holdings Co., Ltd.
Representative: Taishi Yoshioka, Representative
Director and President
(Stock Code: 1518, Prime Market of the Tokyo
Stock Exchange and Fukuoka Stock Exchange)
Contact: Mikiko Abe, Senior Executive Officer
and In charge of Business Planning Dept.

Notice Regarding the Launch of New Operations at a Subsidiary

Mitsui Matsushima Holdings Co., Ltd. (the "Company") hereby announces that our Board of Directors, at a meeting held today, resolved to launch equity investment operations at a subsidiary in order to further expand and develop our M&A activities.

1. Background and purpose

The Company completely withdrew from its coal production and sales businesses, which had continued for 110 years since our inception, in the fiscal year ended March 31, 2024.

In May 2024, we formulated Management Strategy 2024, under which we aim to further expand our Group earnings through M&A.

As part of an effort to achieve this goal, we will launch new operations focusing on investment in stocks (including publicly traded stocks) through a subsidiary.

2. Overview of the subsidiary that launches new operations

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(1) Name	MM Investments Co., Ltd.
(2) Address	1-1-12, Otemon, Chuo-ku, Fukuoka City
(3) Title and name of representative	President and Representative Director Mikiko Abe
(4) Business	Mainly invests, holds, manages, and trades stocks
(5) Shareholder	Mitsui Matsushima Holdings Co., Ltd. (100%)

3. Timetable

(1) Date of Board of Directors meeting	August 9, 2024
(2) Date of the start of operations	August 2024 (tentative)

4. Amount and details of special expenditure for the launch of operations There are no plans for new capital investment, etc.

5. Future outlook

There is no specific information related to this matter that may affect our consolidated earnings forecast for the fiscal year ending March 31, 2025. However, we believe that the new operations will help improve our earnings in the medium to long term.