



August 8, 2025

To Whom It May Concern:

Company name: Mitsui Matsushima Holdings Co., Ltd.
Representative: Taishi Yoshioka, Representative Director and President
(Stock Code: 1518, Prime Market of the Tokyo Stock Exchange and Fukuoka Stock Exchange)
Contact: Mikiko Abe, Senior Executive Officer in Charge of Business Planning Dept. (Tel: +81-92-771-2171)

**Notice Regarding the Decision on Matters Relating to Acquisition of Own Shares
(Acquisition of Own Shares Pursuant to the Provisions of the Articles of Incorporation,
Based on the Provisions of Article 459, Paragraph 1 of the Companies Act)**

Mitsui Matsushima Holdings Co., Ltd. (the “Company”) hereby announce that at the Board of Directors meeting held on August 8, 2025, we resolved to acquire our own shares pursuant to the provisions of our Articles of Incorporation, based on Article 459, Paragraph 1 of the Companies Act and Article 156, Paragraph 1 of the same Act, which were resolved at the Board of Directors meetings held on May 13, 2025 and June 18, 2025, to purchase our own shares through market transactions as the specific method of acquisition.

1 Reason for the Acquisition of Own Shares

To implement capital policies flexibly in response to changes in market trends and the business environment in order to achieve a PBR of 1x or above as early as possible.

2 Outline of the acquisition (Matters resolved at the meeting of the Board of Directors held on August 8, 2025)

Based on the resolutions of the Board of Directors made on May 13, 2025 and June 18, 2025, the Company will acquire the remaining portion of the acquisition of own shares as of August 7, 2025, as follows:

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|---|--|
| (1) Class of shares to be acquired | Common shares |
| (2) Total acquisition cost | 3.5 billion yen (upper limit) |
| (3) Total number of shares to be acquired | 700,000 shares (upper limit) |
| (4) Acquisition period | From August 18, 2025 to June 1, 2026 |
| (5) Acquisition method | Purchase through market transactions on the Tokyo Stock Exchange |

It should be noted that depending on market conditions, etc., some or all of the acquisition may not be completed.

(Reference)

1 Matters resolved at the meetings of the Board of Directors held on May 13, 2025 and June 18, 2025 regarding the acquisition of own shares

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|---|---|
| (1) Class of shares to be acquired | Common shares |
| (2) Total acquisition cost | 20 billion yen (upper limit) |
| (3) Total number of shares to be acquired | 4,000,000 shares (upper limit)
(Ratio to the total number of issued shares [excluding treasury shares]: 35.8%) |
| (4) Acquisition period | From June 2, 2025 to June 1, 2026 |

2 Total number of own shares acquired up to August 7, 2025 based on the resolution of the above-mentioned Board of Directors meetings

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|-------------------------------------|--------------------|
| (1) Total acquisition cost | 16,500,000,000 yen |
| (2) Total number of shares acquired | 3,300,000 shares |